

COMMON OUTPUTS FOR ALL GRANTS	GRANT LEVEL OUTCOMES	GRANT LEVEL INDICATORS (INCL. "OTHER" WRITE-IN OPTION)
<p>• # of organizations actively participating in the collaboration (e.g., through the steering committee, working groups, other leadership structures, etc.)</p> <p>• # of community members involved through the collaboration (e.g., participating in steering committee, working groups, townhall meetings, etc.)</p> <p>• % of community members involved that reflect the collaborative's target population</p> <p>• # of active working groups supported by the collaboration</p> <p>• # of funders supporting the collaboration (e.g., providing funding, or participating in the steering committee and on working groups)</p> <p>• \$ secured/leveraged to support the collaboration (in addition to initial/core funder support)</p> <p>• # of beneficiaries directly supported (or to be supported) through the collaboration</p>	<b>PLANNING</b>	
	The collaboration is led by a diverse, cross-sector, leadership coalition	<ul style="list-style-type: none"> <li>• SC includes representatives from all relevant sectors and constituencies</li> <li>• SC members are engaged and meet consistently</li> </ul>
	The development of the common agenda has included a diverse set of community voices and perspectives from multiple sectors	<ul style="list-style-type: none"> <li>• Members of the target population help shape the common agenda</li> <li>• Community members are aware of the collaborative's goals and activities</li> </ul>
	Partners have come to consensus on the collaborations' ultimate goal and committed to a shared vision for change	<ul style="list-style-type: none"> <li>• Common agenda is approved by the SC, with a data-informed problem definition, shared vision, high-level strategies, and guiding principles</li> <li>• Geographical boundaries and population targets are clear for all partners</li> <li>• Partners and the broader community understand and can articulate the problem</li> <li>• Partners accurately describe the goals of the collaboration and publicly commit to advancing the common agenda</li> </ul>
	Partners are coordinating activities across their organizations to align with the common agenda	<ul style="list-style-type: none"> <li>• Working groups (or other collaborative structures) are established to coordinate activities in alignment with the common agenda</li> <li>• Working group members include both organizational leaders and staff who regularly attend and participate in meetings</li> <li>• Partners communicate and coordinate efforts regularly (with and independently of backbone staff)</li> </ul>
	Diverse constituents, including those with lived experience and organizations beyond SC members, actively participate in the collaboration's work	<ul style="list-style-type: none"> <li>• Working groups include organizations not represented in the SC and individuals with lived experience</li> <li>• Representatives of non-SC organizations regularly attend meetings and share relevant information</li> </ul>
	Partners, leveraging data, have developed and are committed to focus areas, strategies, and a collective plan of action	<ul style="list-style-type: none"> <li>• An action plan clearly specifies the activities that different partners have committed to implementing</li> <li>• Partners' individual activities are changing to better align with the plan of action</li> <li>• Partners publicly discuss and advocate for the goals of the initiative</li> </ul>
	<b>INFRASTRUCTURE - BACKBONE</b>	
	Backbone infrastructure effectively guides vision and strategy	<ul style="list-style-type: none"> <li>• BB builds a common understanding of the problem that needs to be addressed</li> <li>• BB serves as thought leaders/ standard bearers for the collaboration</li> <li>• Partners look to the BB for initiative support, strategic guidance, and leadership</li> <li>• BB is both neutral and inclusive</li> </ul>
	The backbone infrastructure ensures alignment of existing activities and pursuit of new opportunities toward the initiative's goal	<ul style="list-style-type: none"> <li>• BB convenes partners and key external stakeholders to ensure alignment of activities and pursue new opportunities</li> <li>• BB creates paths for and recruits new partners so they become involved</li> </ul>
	The backbone infrastructure supports the collection and use of data to promote accountability, learning, and improvement	<ul style="list-style-type: none"> <li>• BB regularly reviews data from shared measurement system (SMS) on progress toward goals to inform strategic decision making</li> <li>• BB aggregates SMS data across the collaboration and shares progress reports, lessons, and trends with partners and stakeholders</li> </ul>
	The backbone infrastructure supports the development of policy goals and ways to achieve them	<ul style="list-style-type: none"> <li>• BB has developed a policy/advocacy agenda in collaboration with partners</li> <li>• BB reaches out to policymakers and builds relationships</li> </ul>
	The backbone infrastructure is helping to align sufficient funding to support the collaboration's goals	<ul style="list-style-type: none"> <li>• New resources from public and private sources are contributed to the collaboration</li> <li>• Funders of partner organizations align their resources to support the work</li> </ul>
	The backbone infrastructure has built public will, consensus, and commitment to the goals of the collaboration	<ul style="list-style-type: none"> <li>• There is a perceived sense of urgency and a call to action among targeted audiences</li> <li>• Community members are engaged in activities related to the collaboration</li> </ul>
	<b>INFRASTRUCTURE - SHARED MEASUREMENT</b>	
	The process of designing and managing the shared measurement system is participatory and transparent	<ul style="list-style-type: none"> <li>• A participatory process is used to determine a common set of indicators and data collection methods</li> <li>• Partners continually re-assess indicators, data collection methods, and approaches to sharing findings as needed</li> <li>• Partners agree to a data sharing agreement that supports ongoing collaboration</li> </ul>
	The shared measurement system has been designed to track progress toward the collaboration's outcomes	<ul style="list-style-type: none"> <li>• The system includes a common set of indicators and data collection methods</li> <li>• The system provides a sufficient range of useful and timely reports</li> <li>• Partners contribute quality data to the system in a timely and consistent manner</li> </ul>
	Partners use data from the shared measurement system to make decisions	<ul style="list-style-type: none"> <li>• Partners regularly analyze and interpret data, synthesize findings, and refine plans as a collective</li> <li>• Partners use data to guide their own organizations' decision-making processes</li> <li>• Partners share lessons learned and how these lessons inform their practice</li> </ul>
	Sufficient funding and resources are available to support the technology platform, training, and technical support	<ul style="list-style-type: none"> <li>• The SMS platform functions reliably</li> <li>• The SMS platform ensures appropriate confidentiality</li> <li>• Partners know how to use the SMS</li> <li>• High-quality technical support is provided to users when they need it</li> </ul>
	<b>IMPLEMENTATION (INCL. "OTHER" WRITE-IN OPTION)</b>	
	Working groups effectively develop and implement strategies that support the common agenda	<ul style="list-style-type: none"> <li>• Working groups develop strategies rooted in data</li> <li>• Working groups identify key implementation partners for each strategy</li> <li>• Working groups identify quick wins for each strategy</li> <li>• Working groups outline a detailed action plan for each strategy</li> </ul>
	<b>CONTINUOUS IMPROVEMENT</b>	
	Collaborations understand emerging systems and behavior changes	<ul style="list-style-type: none"> <li>• Partners can articulate the progress observed</li> </ul>
	Collaborations understand whether desired outcomes are being achieved	<ul style="list-style-type: none"> <li>• Partners refine strategies and course correct</li> </ul>
Collaborations understand what is working well and what is not	<ul style="list-style-type: none"> <li>• Partners regularly share observations, lessons, setbacks, challenges, failures, and best practices with one another</li> </ul>	
Collaborations build on successes and make improvements where needed		

<b>LEGEND</b>
BB = Backbone
SC = Steering Committee
SMS = Shared Measurement System